



NC Central

UNIVERSITY

Board of Trustees

Administration, Finance & Facilities

June 24, 2024

Administration and Finance

- Budget Update – as of 3rd quarter
- Campus Enterprises
- Police & Public Safety
- Facilities Update

Third Quarter Budget Update

GENERAL FUND

3rd Quarter FY 2023-24 - Month End March 2024

	Authorized Budget	Year to Date Actuals	Year End Proj Projections	Projected Variance
Revenues				
State Appropriations	97,623,906	48,541,802.35	92,940,783	(4,683,123)
Regular Term Tuition	47,528,039	46,132,424.95	47,528,039	-
Summer School Revenue	3,471,152	5,048,017.25	1,722,091	(1,749,061)
Other Revenue/Fees	7,221,649	6,774,891.95	6,207,072	(1,014,577)
Total Revenue	155,844,746	106,497,137	148,397,984.65	(7,446,761)
Expenditures				
Personal Services	120,041,892	75,691,540	109,833,363.00	10,208,529
Purchased Services	13,730,582	11,602,808	15,778,635.00	(2,048,053)
Supplies & Materials	1,402,720	870,855	1,402,720.00	-
Property, Plant & Equipment	4,547,885	3,903,479	4,547,885.00	-
Fixed Charges	783,048	373,780	783,048.00	-
Grants & Aid	11,215,566	9,612,627	11,215,566.00	-
Summer Term Instruction	3,471,152	1,501,703	1,894,287.00	1,576,865
Intra-Transfers & Mgmt Flex	651,901	649,765	651,901.00	-
Projected Carry-forward		-	2,290,580	(2,290,580)
Total Expenditures	155,844,746	104,206,557	148,397,985.00	7,446,761
		2,290,580.00		(0)
Carryforward Breakdown:				
Extension Instruction				96,917.40
FRIP				2,238,673.00
Dual Employment				11,518.17
Fall 2024 Tuition				100,000.00
Management Flexibility Carryforward R&R				2,290,580.00
Veterans Law Clinic				90,936.14
Long Covid and Opioid				1,041,270.64
Summer II Receipts				1,576,865.35
				7,446,760.70

Third Quarter Budget Update – Auxiliary minus Athletics

All Auxiliary - Combined

Third Quarter FY2023-24 - For The Period Ended March 2024

	Authorized Budget	Year to Date Actuals	% to Date	Year End Projections	Projected Variance
Revenues					
Student Fees	4,330,202	4,009,815	92.60%	4,320,870	(9,332)
Sales and Services	36,178,336	34,787,994	96.16%	36,285,802	107,466
Other Revenues/Fees/ Sources	873,218	263,202	30.14%	409,714	(463,504)
Total Revenues	41,381,756	39,061,011	94.39%	41,016,386	(365,370)
Expenditures					
Personnel Services	11,151,153	6,365,062	57.08%	8,454,649	2,696,504
Supplies and Materials	21,724,272	19,493,668	89.73%	26,165,280	(4,441,008)
Purchased Services	684,661	1,107,036	161.69%	409,782	274,879
Fixed Charges	39,880	50,720	127.18%	72,046	(32,166)
Property, Plant and Equipment	640,837	327,951	51.18%	731,576	(90,739)
Grants and Aid	139,327	126,428	90.74%	145,755	(6,428)
Debt Service/Non-Mandatory Transfers	5,134,523	4,633,658	90.25%	4,633,658	500,865
Total Expenditures	39,514,653	32,104,523	81.25%	40,612,745	(1,098,092)
Operating Results	1,867,103	6,956,488		403,641	
Transfers In (Out)					
Operating Results after Transfers <i>(net changes in fund balance)</i>		6,956,488		403,641	
Fund Balance, Beginning	9,973,937	9,973,937		9,973,937	
Fund Balance, Ending	9,973,937	9,973,937		6,785,593	

Third Quarter Budget Update

Athletics

Third Quarter FY 2023-24 - For the Period Ended March 2024

	Authorized Budget	Year to Date Actuals	% to Date	Year End Projections	Projected Variance
Revenues					
Student Fees	6,034,000	4,972,193	82.40%	5,054,123	(979,877)
Sales and Services	3,545,000	1,107,465	31.24%	2,249,477	(1,295,523)
Other Revenues/Fees/ Source	2,548,989	2,563.85	0.10%	2,502,564	(46,425)
Total Revenues	12,127,989	6,082,222	50.15%	9,806,164	(2,321,825)
Expenditures					
Personnel Services	5,209,354	3,565,342	68.44%	4,278,411	930,943
Purchased Services	1,813,305	2,204,717	121.59%	2,524,418	(711,113)
Supplies and Materials	515,373	596,838	115.81%	750,935	(235,562)
Fixed Charges	67,625	40,790	60.32%	40,790	26,835
Property, Plant and Equipment	74,777	147,143	196.78%	149,201	(74,424)
Grants and Aid	4,403,439	4,148,515	94.21%	4,403,439	-
Debt Service	-	-	-	-	0
Non-Mandatory Transfers	44,116	62,698	142.12%	62,698	(18,582)
Total Expenditures	12,127,989	10,766,043	88.77%	12,209,892	(81,903)
Operating Results	-	(4,683,821)		(2,403,728)	
Transfers In (Out)				0	
Operating Results after Transfers <i>(net changes in fund balance)</i>				(2,403,728)	
Fund Balance, Beginning	(13,252,533)	(13,252,533)		(13,252,533)	
Fund Balance, Ending	(13,252,533)	(17,936,354)		(15,656,261)	

Current Year Budget FY 23-24

- ❑ The Finance division is diligently working on year end closeout and new year budgeting.
- ❑ The University continues to employ a strategy on vacant positions as well as centralizing budgets and certain expenditures.

Administration and Finance – Highlights from Campus Enterprises

- **The mobile kitchen will arrive on campus in June 2024.**
 - We added additional modifications to the unit to enhance its capabilities and durability for usage we anticipate in the future.
- **Freshens Changeover to Cinnabon/Auntie Anne’s.**
 - Freshens closed on April 15, 2024, to begin the configuration of this space for the double retail location.
 - The new retail (Cinnabon/Auntie Anne’s) should be open by September 1, 2024
 - Estimated costs for the changeover are approximately \$80K.
- **Panera Bread Changeover to 10:40 Wing Co.**
 - Panera closed on May 4, 2024, to re-configure the existing space and add a hood and ventilation system to the top of Alston Avenue.
 - The wings, pizza, and salad concept will be completed by September 1, 2024, and hours of operation will be from 11 am to 11 pm (will be modified if needed).
 - We will recoup \$1.2 million in DB (this will go back into the overall pool) from this changeover to a concept brand and regain our 20% commission rate (was only 10% with Panera).
- **The Student Global Client Service surveys have been collected and NCCU is in the highest student satisfaction tier (5H) in the Aramark portfolio. Only NCCU and Wake Forest have accomplished this ranking in the Aramark portfolio in North Carolina.**
 - We have the following student expectation alignment rankings:
 - Our cultural matching was 36th out of the over 200 Aramark locations in the US; and they project our cultural matching to achieve 25th out of the over 200 Aramark locations in the US for FY25.
 - The program wholistic dining survey had NCCU rated:
 - 83 out of over 200 Aramark Higher Ed. Accounts for FY23
 - 55 out of over 200 Aramark Higer Ed. Accounts for FY24
- **Dining Services revenue has almost doubled from FY21 till now.**
 - Meal Plan revenue was approximately \$11.5 million for FY22.
 - Meal Plan revenue was approximately \$15.2 million for FY23.
 - Meal Plan revenue is currently around \$18.8 million for FY24.
 - Meal Plan revenue is trending to \$21 million for FY25.
 - This is purely meal plans only and we have significantly increased our catering and retail revenue as well...
 - We are approaching a \$25+ million total dining, catering, and retail revenue account by FY26!!!
- **The university snack/vending RFP is currently out for bid.**
 - We currently have 3 interested vendors.
 - Canteen, Aramark, and Grantham
 - We are moving aggressively to recommend a new vendor by June 2024.

Administration and Finance – Police & Public Safety

- **Increased Campus Patrols:** We have increased the presence of campus security personnel and law enforcement officers. Regular patrols are conducted both during the day and night to ensure a visible and reassuring presence.
- **Enhanced Surveillance:** Our campus is now equipped with additional surveillance cameras and advanced monitoring systems including LPR's. These enhancements allow for real-time observation and quick response to any incidents.
- **Access Control Measures:** We have implemented stricter access control measures across all campus buildings. This includes the use of electronic key cards, and we are exploring a biometric system to ensure that only authorized individuals can enter certain areas.
- **Safety Training Programs:** Regular safety training programs and workshops are conducted for students, faculty, and staff. These programs focus on emergency preparedness, personal safety, and awareness of campus security protocols.
- **Collaboration with Local Law Enforcement:** We maintain a close partnership with local law enforcement agencies. This collaboration allows us to share information and resources, enhancing our ability to respond swiftly and effectively to any security concerns.
- **Community Engagement:** We encourage open communication between students, faculty, and security personnel through regular town hall meetings and forums. This engagement helps us to understand concerns and improve our security measures continuously

Capital Projects Update

Staffing

- ❖ Ms. Lori Blake-Reid has been hired as the Director of Planning, Design and Construction
- ❖ 4 of 7 project managers have been recruited.
 - Working with HR to advertise three (3) vacant PM positions.

New School of Business

- ❖ Move-in of faculty and staff completed in readiness for the classes to be scheduled in the new building.
- ❖ ITS are resolving some issues with AV integration – a new product which allows them to ‘mult-cast’ throughout the building.
- ❖ Staff are coordinating with State Construction Office on resolving contractual delay issues.

Collaborative Learning & Research Center

- ❖ Construction started mid-October 2023 and is currently at 65%.
- ❖ The building shell is ‘dried-in’ except for windows and doors, and interior stud walls are being erected.
- ❖ Progress has been impacted by ongoing design issues with utility connections and is now forecast for 10/16/2024.

WNCU Radio Station Renovation Project

- ❖ Construction started in mid-January 2024, after delays with contract award by State Construction Office and then by the General Contractor’s delayed mobilization due to re-engaging with their bid-subcontractors.
- ❖ The GC was notified by the Architect (in consultation with staff and SCO) about their ongoing schedule delays and a required action plan to complete the project. The GC’s response is being reviewed by the Architect with staff and SCO.

Lee Biology Building Renovation Project - \$8.1M

- ❖ Project includes building envelope, life safety & ADA, elevator, MEP and interior renovations.
- ❖ The Advance planning designer has prepared a proposal for full design services which is being reviewed by staff.
- ❖ The project has significant budget challenges and staff are working with the UNC-SO / OSBM on possible legislative relief for cost escalation due to inflation.

Capital Projects Update

Taylor Education Building Renovation Project - \$13.75M

- ❖ Project includes building envelope, life safety & ADA, elevator, MEP, and interior renovations.
- ❖ The Advance Planning Phase was completed, and the Design Phase fee proposal is being reviewed with the State Construction Office for approval to proceed.
- ❖ The project has significant budget challenges and staff are working with the UNC-SO / OSBM on possible legislative relief for cost escalation due to inflation.
- ❖ The design fee proposal has been submitted to SCO for approval to proceed to contract.



A.E. Elder remodel project – One Stop Shop

- ❖ The project is relocating the following student serving offices into AE Elder to provide ‘one-stop’ access close to the new student center for the convenience of students and parents.
 - Upper Floor – office cubicle upfit to complete by June 2024
 - Registrar’s Office
 - Undergraduate Admissions
 - Financial Aid
 - SOAR (existing)
 - Lower Floor
 - Post Office / Mail Center (existing)
 - Passport Office (existing)
 - Aramark Office (existing)
 - Eagle Card Office – funding under review to proceed.
 - Printing & Graphics - feasibility study underway.
 - E-Sports (existing but adjacent move)

Facilities Operations Update

- ❖ Summer Turn (residential life)
 - ❖ Started 5/07 and on schedule to be completed by July 25, 2024.

- ❖ Campus Wide HVAC Controls
 - ❖ Ongoing coordination with ITS and commissioning engineer for campuswide recovery from the cyber intrusion

- ❖ Student Center HVAC
 - ❖ Some minor HVAC issues to address.
 - ❖ Working with a commissioning engineer to validate maintenance approach and other building systems.

- ❖ Campus HVAC Issues
 - ❖ Temporary chillers at Hubbard Totten and Walker PE Complex – Awaiting repair parts.
 - ❖ Temporary chiller in at Turner Law and cooling towers for Eagleson and School of Education.
 - ❖ All temporary chillers are coordinated with active capital projects for replacement

- ❖ Environmental Compliance
 - ❖ Working with EHS to resolve environmental issues at Farrison Newton and Annie Day.
 - ❖ NCDEQ reports being prepared for emissions and retention pond inspections.



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