

**NORTH CAROLINA CENTRAL UNIVERSITY
DURHAM, NORTH CAROLINA
BOARD OF TRUSTEES MEETING MINUTES**

JUNE 28, 2017

The NCCU Board of Trustees convened in the Emma Marable Conference Room in the William Jones Building on the campus of North Carolina Central University on June 28, 2017. Chairman Hamilton called the meeting to order at 9:00 a.m.

INVOCATION: Trustee Pope gave the invocation

ROLL CALL: Present: Mr. George Hamilton, Mr. John Barbee, Mrs. Karyn Wilkerson, Mr. Paul Pope, Mrs. Oita Coleman, Dr. Kenneth Tindall, Mr. Harold Epps, Ms. Allyson Siegel and Mr. Michael Johnson
Absent: Dr. John McCubbins and Mrs. Joan Higginbotham

ADOPTION OF THE AGENDA: It was moved by Trustee Barbee and properly seconded by Trustee Pope that the agenda be adopted. The motion carried.

APPROVAL OF THE MINUTES: It was moved by Trustee Wilkerson and properly seconded by Trustee Barbee to approve the minutes dated April 26, 2017 and May 19, 2017. The motion carried.

CHAIR'S REMARKS: Chairman Hamilton informed the Board, as Chair, it is his responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the board of trustees at this meeting, the conflict or appearance of conflict should be identified at this time. No conflict was presented.

Chairman Hamilton extended congratulations and best wishes on behalf of the entire NCCU Board of Trustees and the University Family to Dr. Johnson Akinleye elected Chancellor of North Carolina Central University by the UNC Board of Governors yesterday.

PRESENTATION OF RESOLUTIONS – Chairman Hamilton read and presented Resolutions to Trustees Harold Epps and Paul Pope who transitioned off the NCCU Board of Trustees both of whom served two full terms (8 years). He thanked them for their service and dedication.

ELECTION OF OFFICERS – Governance Committee Chaired by Trustee Karyn Wilkerson met on May 31, 2017, via telephone conference call. The Governance Committee report was included in each Board of Trustees packet. The Committee recommended a slate of officers for 2017-2018 namely:

- George Hamilton, Chairman
- John Barbee, Vice Chairman
- Joan Higginbotham, Secretary (contingent upon her appointment by the NC Senate – if not Trustee Oita Coleman will be the nominee for Secretary)

Chairman Hamilton inquired were there other nominations from the floor. There being none, it was moved by Trustee Barbee and properly seconded by Trustee Johnson that the nominations be closed on said names. The motion carried.

It was moved by Trustee Wilkerson and properly seconded by Trustee Johnson that the nominated slate of officers for 2017-2018 with the contingency be approved. The motion carried.

REPORT OF THE CHANCELLOR: Chancellor Johnson Akinleye presented the Chancellor's Report.

Chancellor Akinleye began by extending his sincere thanks and appreciation to everyone for entrusting him with the tremendous responsibility of serving North Carolina Central University as the 12th Chancellor. He is overwhelmed by the outpouring of congratulatory wishes he has received and those that continue to pour in. He stated on Monday, he will strive to always uphold the legacy of our founder Dr. James E. Shepard and to serve with integrity as a champion of excellence in all aspects of NCCU's operations and practices.

Chancellor is eager to continue working very closely together as we move this esteemed institution forward. He is inspired by the commitment you show by investing in our student scholars. Your insight, expertise and influence is critical to our collective and overall success.

There are countless opportunities that lie ahead for NCCU—and your innovative solutions will enable us to advance our main priority—student success. Our enrollment is healthy and growing, we have two new capital projects underway and our academic portfolio continues to expand. None of this would be possible without for your service.

North Carolina Central University is soaring as we prepare for the 2017-2018 academic year and wind down the 2016-2017 academic year on June 30.

PRELIMINARY ENROLLMENT OUTLOOK

This August, we are poised to welcome nearly 1,200 new first-time freshmen and transfer students into our nest of Eagles. The robust and academically gifted class of 2021 will be one of the largest cohorts of first-year students in the university's history. Additionally, we anticipate more than 1,300 students to be enrolled in our School of Graduate Studies this fall.

ENHANCEMENTS FOR FALL SEMESTER

With increased first-year student enrollment, we are working with a consultant to explore options to expand our housing capabilities to meet the needs of the growing student population and demand for on-campus housing. The Division of Student Affairs is currently processing more than 1,177 freshman housing applications – a figure that gives us a good indication of where enrollment will land as we continue to review admissions applications and admit students.

The university is also in the process of enhancing and upgrading security on campus. We recently awarded a contract to a company that will provide keycard door access and video surveillance in residence halls, administrative and academic buildings. We are also adding 10 new emergency blue light stations with 360-degree cameras in strategic locations. In addition, we are hiring a security company to install alarms on all entry and side doors of our residence halls in an effort to tighten security further.

COMMENCEMENT

At the May Graduate and Professional Commencement ceremony, we presented three Eagles with their Ph.D.'s in Integrated Biosciences. These young women were the first to graduate from this exciting new program, and worked tremendously hard to reach their goals, clearly demonstrating theirs and the university's dedication to academic excellence. They were the first doctoral degree recipients in at NCCU in more than 50 years. Together, the May 2017 undergraduate and graduate commencement ceremonies awarded 1,201 degrees—our largest graduating class to date.

ATHLETICS

As you well know, NCCU has a winning athletics program, and we were fortunate to be one of a few Division I programs, and the only Division I-FCS program, to win two tournaments -- football and basketball -- this past year. Most recently, we hired Trisha Stafford-Odom as our head women's basketball coach. The former Women's National Basketball Association (WNBA) player and collegiate hall of fame inductee came to NCCU after coaching three seasons at Concordia University Irvine from 2013-2016. We look forward to building a great women's basketball program under this new coach!

NEW ACADEMIC PARTNERSHIPS

NCCU continues to expand our partnerships with community colleges across the state. On May 2nd, we held an official signing ceremony with Alamance Community College to create new bachelor's degree programs. This latest agreement brings us to eight associate- and bachelor-degree partnerships with Alamance Community College, now including Hospitality and Tourism and Computer Information Sciences. We offer several hybrid courses delivered both on-campus and online.

In a similar arrangement, our Department Human Sciences has partnered with Vance-Granville Community College to offer two education-related bachelor's degree programs on the community college campus in Henderson. NCCU will provide the second two years of study at VCGG for students with Associate of Applied Science degrees, as well as provide support services and access to NCCU's resources, such as the Annie Day Shepard Library on campus.

SCHOOL OF LAW RANKING

NCCU schools and colleges continue to earn high rankings nationally. The School of Law was ranked 16th out of 50 top law schools in the nation, according to a recent SE Education Group survey assessing higher education institutions based on student reviews.

CAPITAL PROJECTS

As we move forward with plans for a new School of Business and new Student Center, we will continue to acquire land around the campus. Last month, we received approval from the Council of States to purchase property on East Lawson Street near the site of our new School of Business and on Alston Avenue near the proposed NCCU light-rail transit stop. We anticipate closing on all these properties by the end of the summer.

ALUMNUS DAVID BAILEY

Two weeks ago, NCCU Alumnus David Bailey, a special agent for the U.S. Capitol Police, entered the national spotlight as an example of heroism when he and other officers interceded to help stop a gunman who opened fire on Congressional officials in Alexandria, Virginia. Chancellor Akinleye spoke with Alumnus Bailey one day after the incident and conveyed our collective appreciation to him for showing our nation a great example of “Truth and Service” in action. A proud member of class of 2007, he said he plans to be on campus for this year’s Homecoming festivities.

STUDENT HIGHLIGHT

Chancellor Akinleye introduced Mr. Davanta Parker, a rising junior and Elementary Education major from Charlotte. Mr. Parker carries a 3.4 G.P.A. and is heavily engaged with numerous activities on campus, including serving as an Eagle Expert, Chancellor’s Ambassador and SOAR Leader. He also has the distinction of being the incoming 2017-2018 Student Government Association Vice President. He invited Mr. Parker forward in recognition of his excellence not only in the classroom, but also in his campus involvement.

Mr. Parker shared his NCCU experiences.

NCCU is a finalist in eight categories for the 2017 HBCU Awards, presented by HBCU Digest. Last year, NCCU earned the recognition of HBCU of the Year and again this year, we are a contender and finalist for 2017 HBCU of the Year! We continue to soar!

COMMITTEE REPORTS

ACADEMIC AND STUDENT AFFAIRS

Trustee Tindall presented the Academic and Student Affairs Committee Report. There were several informational items.

STUDENT AFFAIRS

Interim Vice Chancellor for Student Affairs Gary Brown presented a report entitled “Diversity and Inclusion”. Highlights from this report included the following:

- Overview – The diversity and inclusion efforts at NCCU supports underrepresented students through intentional programming and initiatives.
- NCCU collaborates with students, faculty, staff and community partners to provide opportunities for academic success, social engagement and personal growth.
- Areas of Focus
 - Latino/Hispanic
 - Initiatives
 - Organizations
 - Programs and Events
 - LGBTQA Resource Center
 - Programs
 - Community Partners
 - Organizations
 - Spiritual Development and Dialogue
 - Programs and Activities
 - Community Service
 - Next Steps
 - Continue identifying underrepresented student groups;
 - Conduct a Campus Climate Survey;
 - Expand programming that provides greater support for diverse student populations; and
 - Increase collaborations with community partners and local faith groups

Further Vice Chancellor Brown presented the 2017-2018 Housing Update as of June 19, 2017:

- Total Applications – 2,641
- Remaining beds available – 103
- Additional contingency beds – 84

ACADEMIC AFFAIRS

Interim Provost and Vice Chancellor for Academic Affairs Carlton Wilson introduced Dr. Michelle Mayo, Associate Provost for Academic Programs and Undergraduate Research.

Interim Provost Wilson presented the Academic Affairs report. Highlights of his report included the following:

UNC-GA Strategic Plan – Areas of Distinction

- Jazz Studies
 - Original American Art Form/Centered in the Humanities;
 - NCCU the first institution in NC to offer the BM in Jazz Studies;
 - Distinguished Faculty;
 - International Presentation Rates Recognition; and
 - Regional and National Recognition

Considerable discussion centered on the selected areas of distinction. Message is not clear why research and others were not selected. Further discussion and consideration of others is warranted.

- Intellectual Property Legal Education
 - Education that fosters professional competency in innovation and economic development;
 - Critical to bringing new ideas to market in the innovation ecosystem;
 - Growing area in the legal field;
 - Intellectual Property Institute;
 - NCCU's location/RTP;
 - Corporate Support;
 - Collaboration with other academic units; and
 - Regional and National Recognition

Interim Provost Wilson gave a brief update on the Cheatham-White Scholarship. The University is on schedule to recruit students and enroll twenty students in Fall 2018.

He also reported the Sponsored Research and Programs Data for the reporting period of July 1, 2016-June 21, 2017 the awards totaled \$21,610,516 as compared to last year July 1, 2015-June 21, 2016 the awards totaled \$19,865,658.

ADVANCEMENT, ATHLETICS AND EXTERNAL AFFAIRS COMMITTEE

Trustee Siegel presented the Advancement, Athletics and External Affairs Committee Report. There were several informational items.

ADVANCEMENT

A presentation was made by Dr. Harriet F. Davis, Vice Chancellor for Institutional Advancement. Vice Chancellor Davis presented the following:

- The countdown to June 30, 2017, is nearing as the end of the fiscal year approaches, with 3 days remaining as of June 27, 2017.

- The fourth quarter results for FY 2017 KPI 3 are:
 - The fundraising goal is \$7.2 million; to date, we are at 90% of goal, reaching \$6.5 million.
 - The alumni giving goal is \$2.5 million, and we are currently at 89% of goal, achieving \$2.3 million.
 - The Expanding the Brand goal is 20 national media placements (earned), and we have attained 30 media national media placements achieving 150% of the goal.

Strategic Initiatives Highlights:

- Focus on Durham Alumni
- Enhance Advisory Board Engagement
- Secure support for two new university priorities
 - Cheatham-White Merit Scholarship
 - New School of Business Campaign

ATHLETICS

Dr. Ingrid Wicker-McCree, Director of Athletics presented her report. Highlights of her report included the following:

- Academic Summary Updates
- Athletics Summary
- Student Well Being
 - Career Development
 - Community Service
- 2017-2018 Updates
 - New Staff members
 - Trisha Stafford Odom, Head Women's Basketball Coach
 - Tyneshia Lewis, Assistant Women's Basketball Coach
 - Dorwin Holland, Assistant Compliance Director
 - 2017 Alex Rivera Hall of Fame Induction Ceremony
 - NCAA Rule Changes
 - Time demands legislation which will regulate student athlete's weekly activities and must be approved in advance by the athletic director, head coach of each sport and selected student athletes from each team. This schedule has to be approved at least 7 days in advance and any changes must be sent to the student athletes of that particular sport 24 hours in advance.
 - NCCU Athletics Office of Resource Acquisition

AUDIT, FINANCE AND FACILITIES COMMITTEE

Trustee Johnson presented the Audit, Finance and Facilities Committee Report. There were three (3) action items and several informational items.

FINANCE

Vice Chancellor for Administration and Finance Ben Durant presented the Finance report. Highlights of this report included the following:

- FY-2017-18 State Fund Budget – Tuition Revenue Trends, which indicate that NCCU is on track to over-realize tuition receipts for the first time in five years;
- State Fund Budget – Year End Projections, which estimates that the University will carry forward approximately \$2.5 million dollars for both summer school receipts and management flexibility carry forward;

- Auxiliary Budget Report – Year End Projections, that suggest NCCU will add an additional \$2.7 million to the fund balance;
- FY 2016-17 Days Cash On Hand, which will move to 66 days by June 30th, up from 59 days at the same point last year; and
- Campus Security Initiatives which will upgrade the camera surveillance equipment and door access systems. Additionally, the University is upgrading the emergency phone systems (blue lights) with digital technology and 360° cameras. Police and Public Safety is also working with Student Affairs to implement the Safe Walk, Eagle Walk program.

FACILITIES

Next, Associate Vice Chancellor Jonathan Peeler presented the Facilities report. Highlights of this report included the following:

- Update on Baynes Hall renovations, including renderings – currently the project continues to be on schedule.
- New Student Center updates
 - Information was provided on property acquisitions and progress to date
- New School of Business updates
 - Information was provided on property acquisitions and progress to date
- All capital projects are currently on schedule.

AUDIT

Internal Auditor, Mr. Robert Gaines provided a brief update of University Audits.

Next, Mr. Gaines presented the Audit Committee Charter. The purpose of the Audit Charter assists the Board of Trustees in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the audit process and the university's process for monitoring compliance with federal and state laws and regulations and the code of conduct.

It was moved by Trustee Johnson and properly seconded by Trustee Tindall that the NCCU Board of Trustees approve the Audit Committee Charter. The motion carried.

Mr. Gaines next presented the Internal Audit Charter. The purpose and scope is to provide independent, objective and consulting services designed to add value and improve the university's operations.

It was moved by Trustee Johnson and properly seconded by Trustee Tindall that the NCCU Board of Trustees approve the Internal Audit Charter. The motion carried.

The Internal Audit Office's Annual Audit Plan was presented by Mr. Gaines. The purpose is provided for information and consideration by the Chancellor, Board of Trustees Audit Committee, management and other constituents of the University. In addition, the plan's purpose is to convey the Internal Audit's Office Annual Plan focus for the planned audit year 2017-2018.

It was moved by Trustee Johnson and properly seconded by Trustee Tindall that the NCCU Board of Trustees approve the Internal Audit Office's Annual Audit Plan. The motion carried.

ENDOWMENT FUND

Chairman Hamilton presented the Board of Trustees of the Endowment Fund Report. There was one (1) informational item.

The University's Endowment report was presented to the committee by Associate Vice Chancellor Yolanda Banks-Deaver. The UNC Management Company Fund had a performance return of 10.57% for Fiscal Year 2017. Piedmont Investment Advisors had a performance return of 14.13%.

The market value of the University's Endowment Fund as of April 30, 2017, was \$32,793,833 compared to \$28,468,571 as of July 01, 2016. This change reflects a market value increase of \$4,325,262 or 15.19% for fiscal year 2017.

The Asset Strategy Consultants are undertaking the review of the University's Investment portfolio, and are targeted to present at the November's Board of Trustees meeting.

GOVERNANCE COMMITTEE

Trustee Wilkerson presented the Governance Committee Report. There was one (1) action item and informational items.

Chairman Wilkerson shared with the Board of Trustees yesterday that the UNC Board of Governors recently reappointed Trustees Tindall and Siegel. They also appointed three (3) new NCCU Board of Trustee Members, Mr. John Herrera, Mr. Isaiah Tidwell and Mr. Kevin Holloway. They will be sworn in at the NCCU Board of Trustees meeting in September along with the new SGA President Michael Hopkins.

The North Carolina General Assembly has two (2) appointments. As of date the appointments have yet to be made.

Yesterday some revisions to the NCCU Board of Trustees By-Laws were presented. The majority of the revisions were due to House Bill 17 enacted in December 2016 modifying the appointments to the UNC Board of Trustees. The remaining revisions to the By-Laws were editorial.

It was moved by Trustee Wilkerson and properly seconded by Trustee Epps that the revisions to the NCCU Board of Trustees By-laws be approved. The motion carried.

EXECUTIVE/PERSONNEL COMMITTEE

Chairman Hamilton presented the Executive/Personnel Committee Report. There was one (1) action item.

Yesterday, Dean Phylliss Craig-Taylor made a presentation regarding a Petition for Political Activity. In accordance with the UNC Policy Manual Section 300.5.2 Petitions by university employees concerning a candidacy for an elective or appointed office shall be addressed to and resolved by the appropriate board of trustees and shall be

transmitted through the Chancellor. The Chancellor shall transmit a report to the Committee on University Governance of the UNC Board of Governors concerning action taken by the Board of Trustees.

It was moved by Trustee Hamilton and properly seconded by Trustee Barbee that the NCCU Board of Trustees approve the Petition Regarding Political Activity and a report of the Board of Trustees action be transmitted by the Chancellor to the Committee on University Governance of the UNC Board of Governors. The motion carried.

STUDENT GOVERNMENT REPORT: SGA President Michael Hopkins did not present a SGA report. He is currently doing a summer internship at Harvard University.

NATIONAL ALUMNI REPORT: The National Alumni Report was presented by Mr. Samuel Cooper, President, National Alumni Association. A copy of his full report is attached.

FACULTY SENATE REPORT: The Faculty Senate Report was presented by Attorney Kim Cogdell Grainger. Her remarks are as follows:

“On behalf of the faculty, we would like to extend a heartfelt congratulations to Dr. Akinleye as the new Chancellor of North Carolina Central University. Dr. Akinleye, personally, I would like to thank you for your leadership, mentorship and cooperation during my term as faculty senate chair. Trustee Hamilton and Board members, thank you for your leadership especially during the selection of our esteemed Chancellor. It has been a pleasure to get to know you and to work with you. Interim Provost Wilson, Deans and other university leaders, thank you for all you do for the faculty. Of course, thanks to the students.

As I pass along the role of senate Chair, I hope that during my term I have led with professionalism, positive energy, integrity, truth and service.

Though there have been some challenges and unexpected occurrences during my terms this modified quote from Mother Teresa has guided me.”

“Do it anyway.

If you are kind, people may accuse you of selfish ulterior motives, be kind anyway

If you are successful, you will win some false friends and true enemies, succeed anyway.

If you are honest and frank, people may cheat you, be honest anyway.
If you find serenity and happiness, they may be jealous, be happy anyway
The good you do today, will often be forgotten tomorrow. Do good
anyway.

In the final analysis, it was not between you and them anyway.
Treat others with kindness and respect, not because of who they are, but
because of who you are.”

STAFF SENATE REPORT. The Staff Senate Report was presented along with a video by Ms. Demetria Robinson. A copy of her full report is attached.

CHAIRMAN’S ANNOUNCEMENTS

- July 13-14, 2017 Board of Governors Meeting
- Next Board of Trustees meeting September 26-27, 2017 – New members will be sworn in. Orientation and possibly a workshop will be conducted.
- September 7-8, 2017 Board of Governors Meeting
- Prior to September Board of Trustees Meeting you will be contacting trustees re: Committee Assignments for 2017-2018.

There being no further business, it was moved and properly seconded to adjourn. The motion carried.

Respectfully submitted:

Dottie Fuller
Recorder