

**NORTH CAROLINA CENTRAL UNIVERSITY  
DURHAM, NORTH CAROLINA  
BOARD OF TRUSTEES MEETING MINUTES**

**APRIL 26, 2017**

The NCCU Board of Trustees convened in the Emma Marable Conference Room in the William Jones Building on the campus of North Carolina Central University on April 26, 2017. Chairman Hamilton called the meeting to order at 9:00 a.m.

**INVOCATION:** Trustee Holland gave the invocation

**ROLL CALL:** Present: Mr. George Hamilton, Mr. John Barbee, Mrs. Karyn Wilkerson, Mr. Paul Pope, Mrs. Oita Coleman, Dr. Kenneth Tindall, Ms. Alesha Holland, Mr. Harold Epps, Ms. Joan Higginbotham, Ms. Allyson Siegel (via telephone conference) and Mr. Michael Johnson (via telephone conference).

Absent: Dr. John McCubbins

**ADOPTION OF THE AGENDA:** It was moved by Trustee Barbee and properly seconded by Trustee Pope that the agenda be adopted. The motion carried.

**APPROVAL OF THE MINUTES:** It was moved by Trustee Wilkerson and properly seconded by Trustee Barbee to approve the minutes dated March 1, 2017. The motion carried.

**CHAIR'S REMARKS:** Chairman Hamilton informed the Board, as Chair, it is his responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the board of trustees at this meeting, the conflict or appearance of conflict should be identified at this time. No conflict was presented.

**REPORT OF THE CHANCELLOR:** Interim Chancellor Johnson Akinleye presented the Chancellor's Report.

North Carolina Central University continues to soar as we prepare to conclude the spring semester of 2016-2017 academic year and graduate members of the class of 2017.

### FALLEN EAGLES

Before Chancellor Akinleye begin his report, he requested a moment of silence to observe the loss of three NCCU students since March 1.

Mr. Abanoub Baselios, 26, a senior, art major, from Henderson, N.C., and a native of Egypt, passed away suddenly on March 8, due to a sudden health challenge.

Mrs. Maluti (Lulu Lucette) Tshiyonga, was a sophomore computer science and business major, and passed away on March 27, 2017, after awaiting a double lung transplant.

Ms. Myiah N. Andrews, an 18-year-old freshman student, died in a tragic car accident in Durham on April 9, 2017. A native of Greenville, N.C., Ms. Andrews was a pre-nursing major. She was active in the campus chapter of National Council of Negro Women.

Please continue to keep the family and friends of these Fallen Eagles in your thoughts and prayers.

### ACCOLADES

Since the last meeting, Chancellor announced that NCCU was awarded \$75,000 from the University of North Carolina General Administration to offer competency-based courses that allow students to take advantage of their previous experience and knowledge. The award was granted based on a proposal submitted by three professors in the School of Education. These resources will be used to redesign eight courses in the elementary and middle-school teacher education tracks for students who are returning to higher education or may be switching careers.

Last Friday, the School of Education hosted the 9<sup>th</sup> annual Technology Institute for Educators with the theme, “Innovative Digital Practices to Engage Learners.” The Institute was keynoted by University of North Carolina President Margaret Spellings and explored advanced technology practices in education. A number of panel discussions and workshops were held, including a session led by students from our very own Josephine Dobbs Clement Early College High School.

## ATHLETICS

As you well know, NCCU has a winning athletics program, and we were fortunate to be one of a few Division I programs to win two tournaments, football and basketball, in one academic year. A special thanks is due to all who supported the men's basketball team during the MEAC Tournament and in the NCAA Tournament in Dayton. NCCU remains so proud of Coach Moton, his staff and our incredibly talented student-athletes.

NCCU's other spring programs, including softball, baseball, track and field, as well as men's and women's tennis continue to also perform well.

Our stellar student-athletes are also high performing inside the classroom. Ms. Kelsey Murphy, an outstanding member of the volleyball team and graduating senior, was awarded the Chancellor's Award for Academic Excellence, the university's highest academic recognition at our Honors Convocation. She carried a 3.97 GPA.

## SPECIAL GUEST SPEAKERS

The university has hosted a number of high profile guests and keynote speakers, in an effort to continue increasing the intellectual climate at NCCU.

The Triangle Institute for Security Studies - Intelligence Community - Center for Academic Excellence, of which NCCU is a member, hosted Lieutenant General Vincent R. Stewart, director of the U.S. Defense Intelligence Agency, on March 3rd, for a discussion with NCCU students. The agency also held a career symposium in conjunction with the Lieutenant General's visit.

On March 21<sup>st</sup>, the spring installment of the Blue Cross and Blue Shield of North Carolina Speaker Series brought noted environmental justice advocate and scholar Dr. Robert Bullard to NCCU. Dr. Bullard is the distinguished professor of Urban Planning and Environmental Policy in the Barbara Jordan-Mickey Leland School of Public Affairs at Texas Southern University.

NCCU alumni and business executives Charles and Fred Whitfield spoke to students as part of the School of Business' Distinguished Speaker Series on March 27. Fred currently serves as president, chief operating officer and alternate governor and minority owner of the Charlotte Hornets and Charles, co-founder of Hidden Beach Records, is in business development for the Beasley Media Group.

Producer, writer, actress and director Issa Rae spoke to a full house of students and members of the local community as part of the Lyceum series on April 1<sup>st</sup>.

## NEW ACADEMIC PARTNERSHIPS

NCCU continues to expand our partnerships with community colleges across the state. On Tuesday, May 2<sup>nd</sup>, NCCU will travel to Alamance Community College and will hold an official signing ceremony to launch a partnership offering programs leading to a bachelor's degree. Trustees were invited to attend.

Additionally, NCCU is expanding the K-12 partnerships through a new partnership with Halifax County Schools in Halifax County, North Carolina. NCCU will share resources with the County in an effort to significantly improve the academic performance and achievement of all students which will lead to college and career readiness and develop a model for addressing career pathways for students in rural communities. NCCU will work with Halifax County School's administrators, principals and teachers to provide professional development, technical assistance and distance and campus learning opportunities.

## RESEARCH

Yesterday, the Trustees heard from Dr. Yolanda Anderson, Interim Associate Provost and Dean of Research and Sponsored Programs, about the new National Institute for Innovation in Manufacturing Biopharmaceuticals. As a Tier 2 University Partner, NCCU is eager to compete for the nearly \$200 million dollars to assist in advancing NCCU's biopharmaceutical work and research at BRITE. You will be kept informed on the developments as this endeavor recently launched in March.

## DARRYL ALLISON ENDOWMENT

NCCU alumnus and former Board of Trustees member Darrell T. Allison announced the establishment of two new NCCU scholarships totaling \$75,000 on March 30<sup>th</sup>. It was announced the same day he was sworn in as a member of the UNC Board of Governors. NCCU is grateful to Alumnus and Board of Governor Member Allison for his generosity in creating the Darrell and Thomas Allison Annual Scholarship Fund and the Darrell and Thomas Endowed Scholarship Fund, both named after Allison and his father. These scholarships will provide support to undergraduate students from Cabarrus County.

## ALUMNI REGIONAL MEETINGS

Chancellor Akinleye has been on the road with Dr. Harriet Davis, Vice Chancellor for Institutional Advancement, and members of her team over the past two months

engaging with our alumni at Regional Meetings in Rocky Mount, Charlotte and New York City. Last weekend, Chancellor Akinleye attended the D.C. Metro Alumni Chapter's Annual Scholarship Gala that was attended by more than 300 people. NCCU alumni continue to be enthusiastically eager to hear firsthand about the innovation and successes of their alma mater, and how they can be actively involved with NCCU.

## HONORS CONVOCATION

Ms. Kristi Jones, NCCU alumna and chief of staff to Governor Roy Cooper, served as the Honors Convocation speaker on April 7<sup>th</sup>. At this special Convocation that honors outstanding academic achievement, commendations were conferred to students in a number of categories, including the University Award for Academic Excellence to four graduating seniors: Katharine Gunther, Evan Owens, Tony Page Jr. and Cristan Zdanski. The deans' lists departmental academic honors were also awarded.

## COMMENCEMENT

NCCU is very much looking forward to the May Graduate and Professional Commencement ceremony, as NCCU will be presenting three Eagles with their Ph.Ds.' in Integrated Biosciences. These young women will be the first to graduate from this exciting new program, and they have worked tremendously hard to reach their goals, clearly demonstrating the true commitment to Eagle Excellence that permeates our campus. Chancellor invited the Trustees to join us on Friday, May 12<sup>th</sup>, when NCCU celebrates these soon-to-be Eagle alumni, including NCCU first doctoral degree recipients in more than 50 years.

Together, the May 2017 undergraduate and graduate commencement ceremonies will be awarding some 1,280 degrees, 100 more than last year – and NCCU's largest graduating class to date. School of Law alumnus North Carolina Supreme Court Justice Mike Morgan will address graduates at the Professional and Graduate exercise on May 12<sup>th</sup>, while our very own Trustee Higginbotham will deliver the Baccalaureate address on Saturday, May 13<sup>th</sup>.

## STUDENT HIGHLIGHTS

At this time, Chancellor Akinleye invited three Ph.D. candidates, Ms. Elena Arthur, Ms. Helen Onabanjo and Ms. Rasheena Edmondson, forward to share just a bit about their experiences in the program. Each of them have defended their dissertations and will be hooded on May 12<sup>th</sup>.

Chairman Hamilton also thanked Interim Chancellor Akinleye for presenting the Chancellor's report and congratulated the three (3) Ph.D. candidates.

## **COMMITTEE REPORTS**

### **ACADEMIC AND STUDENT AFFAIRS**

Trustee Tindal presented the Academic and Student Affairs Committee Report. There was one (1) action item and several informational items.

Interim Vice Chancellor for Student Affairs Gary Brown presented a revision to the Student Code of Conduct, Section 8.1 – substituting the following language: “4) any other behavior that significantly and unreasonably has an adverse effect on the University or its educational mission.”

It was moved by Trustee Tindall and properly seconded by Trustee Higginbotham that the NCCU Board of Trustees approve the revision to the Student Code of Conduct, Section 8.1. The motion carried.

Next, Mr. Brown presented the 2017-18 Housing Update. Highlights of his presentation included:

- Housing Application Status
- Short Term Maintenance Plan
- Long Term Maintenance Plan
- Enhancements to Safety

Dr. Carlton Wilson, Interim Provost and Vice Chancellor for Academic Affairs reported the following:

- Graduate and Professional Commencement Exercises will be held on May 12, 2017. The speaker is NC Supreme Court Associate Justice Michael Morgan.
- Trustee Joan Higginbotham will serve as the Baccalaureate Commencement speaker on May 13, 2017. He also reported we have received 1, 280 graduation applications.
- UNC General Administration has asked each campus to identify Areas of Distinction. A campus-wide committee was convened to develop recommendations. In addition, UNC/General Administration is working with all campuses to implement the new system strategic plan. Interim Provost Wilson is chairing a University Strategic Planning Committee that will meet with UNC/General Administration to discuss key metrics that NCCU will target for implementation.

Dr. Wilson indicated at the last Board of Trustees meeting Trustees requested information regarding enrollment by college/school, major and classification for both undergraduate and graduate students. This information was included in the April Board of Trustees packets.

Next, the Director of Division of Extended Studies, Ms. Kimberly McGee presented “NCCU Online”. Highlights of her presentation included:

- With the assistance of Title III funding, the Division of Extended Studies enhanced the competitive position of online learning at NCCU
- Grow enrollment for NCCU Online Program
- Improve competitive position and brand awareness;
- Improve web presence and overall design;
- Create infrastructure to support students in a highly responsive manner; and
- Reach new student audiences and broaden access to NCCU.

Ms. Phifer-McGhee demonstrated a Live Website Demo.

Attorney Phyllis Craig-Taylor, Dean, School of Law, made a presentation entitled “3+3 Program”. Highlights of her presentation included:

- Program Overview
- Targeted Students
- Targeted Student Majors
- 3+3 Program Requirements
- Early Start Program
- Academic Excellence Overview
- July 2012-15 Bar Exam Results
- National Applications to American Law Schools

Next, Dr. Yolanda Banks Anderson, Interim Associate Provost/Dean of Research and Sponsored Programs made a presentation entitled “Updating the Division of Research and Sponsored Programs”. Highlights of her presentation included:

- As of April 24, 2017, proposals totaled \$253,548, 759.90 and awards totaled \$4,182,498.00.
- Research Highlights including Virtual Justice Program, Addressing Obesity through Big Data, Facial Recognition Algorithms, Air pollution and Potential Health Outcomes, Communication Disorders, Geographic Information System (GIS) and Rural Farming, National Institute for Innovation in Manufacturing Biopharmaceuticals (NIMBL). NCCU is a tier 2 associate/research member institution ; and
- Community and Economic Engagement

Ms. Leah Kraus, Chief Information Officer presented an Information Technology Services Report. Highlights of her report included:

- Collaboration and Efficiencies
- Academic/Student Support with student Daniel Johnson and Christelle Ndong highlighting their experiences with the Google Community Leaders Program and Engagement

## **ADVANCEMENT, ATHLETICS AND EXTERNAL AFFAIRS COMMITTEE**

Trustee Barbee presented the Advancement, Athletics and External Affairs Committee Report. There was one (1) action item and several items for information.

Dr. Harriet F. Davis, Vice Chancellor for Institutional Advancement, made a presentation with updates on fundraising and advancement activities. Highlights from her presentation include the following:

The fiscal year 2016-2017 fundraising goal for the Division of Institutional Advancement is to generate \$7.2 million in private contributions and earn 20 national media placements for the university. Dr. Davis reported the following results ending third quarter of the fiscal year:

- To date, the division has raised \$5.61M (77% of Goal) toward the \$7.2 million goal
- The Alumni Giving Goal is \$2.5 million in gifts. As of April 24, 2017, \$1.9 million (76% of Goal) has been contributed.
  - The \$1.9 million contributed by alumni represents 2,449 alumni and represents a current alumni participation rate of 7 percent.
- The comparison year-over-year from fiscal years 2014-2015 and fiscal year 2015-2016 is as follows as giving is ahead for the 2016-2017 fiscal year:
  - Total Dollars Raised, 3<sup>rd</sup> Quarter:
    - FY17: \$5.6 Million
    - FY16: \$4.5 Million
    - FY15: \$5.2 Million
  - Alumni Giving, 3<sup>rd</sup> Quarter:
    - FY17: \$1.9 Million
    - FY16- \$1.5 Million
    - FY15- \$1.4 Million
- In efforts to expand North Carolina Central University's brand, the division has generated more than 25 earned national media placements, which exceeds the goal of 20, reaching 125 percent of the goal.



Dr. Ingrid Wicker-McCree, Director of Athletics presented a request for approval to resurface the track located near McDougal Arena and the O'Kelly Riddick football stadium and also to approve the establishment of a capital improvement project budget in the amount of \$550,000 to complete the project.

It was moved by Trustee Barbee and properly seconded by Trustee Epps that the NCCU Board of Trustees approve the request to resurface the track and also to recommend approval to establish a capital improvement project budget in the amount of \$550,000 to complete the project. The motion carried.

Next Dr. Ingrid Wicker-McCree presented her Department of Athletics Report. Highlights of her report are as follows:

- Celebration Bowl and NCAA Basketball Analytics;
- NCAA enhancement Funds; and
- Facility Upgrades

### **AUDIT, FINANCE AND FACILITIES COMMITTEE**

Trustee Epps presented the Audit, Finance and Facilities Committee Report. There were three (3) action items and several informational items.

#### **FACILITIES**

Yesterday, three (3) presentations were made by Associate Vice Chancellor for Facilities Jonathan Peeler namely:

1. A proposal to create a One Stop Shop in the Hubbard Totten Building and to establish a capital improvement project budget in the amount of \$1,591,735.

It was moved by Trustee Epps and properly seconded by Trustee Pope that the NCCU Board of Trustees approve the One Stop Shop and capital improvement project budget in the amount of \$1,591,735. The motion carried

2. Also, Mr. Peeler presented a proposal for a cellular tower lease on the Baynes Residence Hall.

It was moved by Trustee Epps and properly seconded by Trustee Pope that the NCCU Board of Trustees approve the cellular tower lease on the Baynes Residence Hall. The motion carried.

3. Finally, Mr. Peeler provided a Disposition of Real Property – to lease space on an existing rooftop for a cellular service antenna.

It was moved by Trustee Epps and properly seconded by Trustee Pope that the NCCU Board of Trustees approve the disposition of real property, namely, the space on an existing rooftop for a cellular service antenna. The motion carried.

Associate Vice Chancellor Peeler further provided a facilities update for Baynes Hall Renovation, New Student Center and New School of Business.

## FINANCE

Vice Chancellor for Administration and Finance Benjamin Durant recognized Mr. Wilson Jones of Brailsford and Dunleavy and Mr. Rob Nelson of Fuquay Solutions, regarding the Public/Private/Partnership (P3 Structures). Highlights are as follows:

- Higher Education Delivery Options
- Key Factors and Considerations
- Traditional delivery Model
- 501c3/Foundation Model
- Concessionaire Model
- Developer Equity Model
- Next Steps:
  - Finish market demand assessment;
  - Run preliminary P3 economic models;
  - Finalize recommendations with Executive Housing Committee; and
  - Present findings at the June Board of Trustees meeting

## AUDIT

Internal Auditor, Mr. Robert Gaines provided a brief update of University Audits. The Internal Audit Office has completed five audits since the last Board meeting. Four of the audits were unplanned. There were also two follow-up reviews for outstanding issues. Finally, Mr. Gaines introduced Ms. Tatiana Horton, a student intern from the School of Business.

## **ENDOWMENT FUND**

Chairman Hamilton presented the Board of Trustees of the Endowment Fund Report. There was one (1) information item.

The University's Endowment report was presented to the committee by Associate Vice Chancellor Yolanda Banks Deaver. The UNC Management Company Fund had a performance return of 8.1 for Fiscal Year 2017. Piedmont Investment Advisors had a performance return of 13.06.

The market value of the University's Endowment Fund as of February 28, 2017, was \$32,189,240 compared to \$28,468,571 as of July 01, 2016. This change reflects a market value increase of \$3,720,669 or 13.07% for fiscal year 2017.

## **GOVERNANCE COMMITTEE**

Trustee Wilkerson presented the Governance Committee Report. There were several informational items.

On Tuesday, Trustee Wilkerson shared with the Board of Trustees a brief overview of governance updates. Specifically:

- NC General Assembly voted to reduce the membership of the Board of Governors from 32 to 28 in 2017 and from 28 to 24 in 2019;
- NC Senate held election of the Board of Governors in March. Three new members were appointed and 3 members were reelected;
- Also in March the NC Senate elected our own Darrell Allison to fill the unexpired term of a member;
- The NC House held its election this month. 5 new members were elected and 1 was reelected.
- As a result of the Board of Governors elections the Board is overwhelming male, 5 seats occupied by former legislators, 6 are women, 4 African Americans and 1 American Indian;
- As for the Board of Trustees for the UNC campuses, as a result of House Bill 17 which was enacted in a Special Session of the NC General Assembly in December 2016, the Governor no longer has appointments to the Board of Trustees. As a result, 2 trustees will now be appointed upon the recommendation of the NC Senate and 2 trustees will be appointed upon the recommendation of the NC House. Neither the Senate nor House have elected trustees to serve as of date; and
- As for the Nominating Committee it will meet prior to the June Board of Trustees meeting to fulfill its responsibility for presenting a recommended slate of nominees to the Board for the 2017-2018 term. The NCCU By-Laws indicate the Nominating Committee shall make its report in writing by providing a copy of the

Nominating Committee Report to each member of the Board of Trustees at least 20 days prior to the annual meeting. The first regular meeting held after April 30<sup>th</sup> of each year shall be known as the annual meeting and shall be the purpose of electing officers for the 2017-2018 term.

### **EXECUTIVE/PERSONNEL COMMITTEE**

Chairman Hamilton presented the Executive/Personnel Committee Report. There were two (2) action items for Closed Session.

Yesterday, Interim Provost and Vice Chancellor for Academic Affairs Carlton Wilson made presentations regarding a candidate for an Honorary Degree Doctor of Humane Letters during the May 13<sup>th</sup> Commencement Exercises and a candidate for Professor Emeritus Status.

It was moved by Chairman Hamilton and properly seconded by Trustee Pope that the NCCU Board of Trustees approve Ms. Hilda Harris to be awarded an Honorary Degree, Doctor of Humane Letters at the May 13<sup>th</sup> commencement exercises. The motion carried.

Further, it was moved by Chairman Hamilton and properly seconded by Trustee Higginbotham to approve Dr. Sandra White to be awarded Professor Emeritus Status. The motion carried.

**STUDENT GOVERNMENT REPORT:** The Student Government Report was presented by Ms. Alesha Holland. Ms. Holland is a senior graduating in May. The Trustees wished her well and thanked her for her service. Also Interim Vice Chancellor for Student Affairs, Gary Brown, presented Ms. Holland with a crystal Eagle. A copy of her report is attached.

**NATIONAL ALUMNI REPORT:** The National Alumni Report was presented by Mr. Samuel Cooper, President, National Alumni Association. A copy of his full report is attached.

**FACULTY SENATE REPORT:** The Faculty Senate Report was presented by Attorney Kim Cogdell Grainger. A copy of her full report is attached.

**STAFF SENATE REPORT.** The Staff Senate Report was presented by Ms. Demetria Robinson. A copy of her full report is attached.

It was moved by Trustee Higginbotham and properly seconded by trustee Pope to convene in Closed Session pursuant to NCGS . The motion carried.

### **CLOSED SESSION**

Interim Chancellor Akinleye updated the NCCU Board of Trustees on personnel matters..

There being no further business for Closed Session, it was moved by Trustee Hamilton and properly seconded by Trustee Barbee to reconvene in Open Session. The motion carried.

### **OPEN SESSION**

#### **CHAIRMAN'S ANNOUNCEMENTS**

- May 12<sup>th</sup> – Graduate and Professional Commencement
- Chancellor's reception for Graduating Seniors
- Spring Commencement – May 13<sup>th</sup>
- May 18-19 Board of Governors Meeting
- June 27-28, NCCU Board of Trustees Meeting

There being no further business, it was moved and properly seconded to adjourn. The motion carried.

Respectfully submitted:

Dottie Fuller  
Recorder